OPCS ·

Opening doors to housing and recovery.















Impact Report 2020 -2021

HOUSING FIRST

Ending Homelessness in Pima County



ABOUT OPCS

Old Pueblo Community Services is a Tucson-based nonprofit organization serving our community since 1996. We provide housing, counseling, and support services to individuals experiencing homelessness in Pima County. We follow Housing First, an evidence-based approach which centers on quickly moving people from homelessness into permanent housing. Once stably housed, individuals can take advantage of wrap-around services – to help support housing stability, employment, and recovery.

MISSION

When people face homelessness, OPCS offers housing, counseling, and support services to help them transform their lives.

VISION

We envision a future in which all have the opportunity to reside in safe affordable housing and live meaningful, self-defined, dignified lives, as part of a healthy, inclusive community.

VALUES

OPCS values include empathy, choice, quality, optimism, and integrity.

To Our Community Partners

Dear Friends,

We currently live in challenging times. The COVID-19 global pandemic has had a significant impact on everyone, and those experiencing homelessness are no exception. Our attempts to promote "social distancing" and offer isolation for persons with chronic health conditions has exposed the limitations of congregate shelters. In the best of times, the large shelter model is not effective in reducing homelessness, and with health risk to those who live and work there. As a result. I am more committed than ever to the Housing First model of resolving homelessness through access to permanent housing. Our provision of community-based apartments for temporary and long-term housing solutions has meant that while others had to reduce the number of persons served in shelter, OPCS was able to serve as a hub for rapidly housing persons who were sick or high risk. We accepted households without regard for their ability to pay for housing or services, and let them stay until they were well and able to move into permanent housing.

Simply put, the solution to homelessness is housing, not shelter. Because of this, I am excited to announce that in 2022 OPCS will establish Tucson's inaugural Center for Housing First, located on South Park Ave. This Center will provide almost 20,000 sq. ft. of office and program space for innovative outreach, housing navigation, and counseling teams as well as a semi-commercial kitchen, meeting space, and storage for all the items needed when persons move into their new home. This Center will be a beacon of hope that guides households into conventional community housing with the same opportunities that all



Tucsonans are seeking. And finally, this Center will operate in harmony with the local community and strive to support the needs of those who live nearby.

The next couple of years will be defined by the ability of individuals and organizations to adapt and innovate. Fortunately for OPCS, we have been pioneering innovative solutions to homelessness for over twenty years. As always, we could not do this without the support of all our donors and community partners. Together we will not only provide temporary relief to those who suffer from homelessness, but rather we will offer real pathways out of homelessness, and an end to chronic homelessness in Tucson.

Thank you for supporting our shared mission.

Tom Litwicki, CEO

Our Impact

OPCS serves families, youth, veterans, individuals struggling with mental illness and substance use disorders, and those reentering our community post-incarceration.

Programs

- Street Outreach
- Homeless Work Program
- Low Barrier Shelter / Bridge Housing
- Veteran Programs
- Reentry Programs
- Bread & Roses LBGTQ+ Affirming Crisis Shelter
- Supportive Housing
- Outpatient Program



Pima County

Homeless Population



600

Clients exited to permanent housing





Clients with income at time of exit



Clients conditions prior to receiving services



Demograhics

GENDER

61%

39%

- Male
- Female
- Non-Binary .02%

HOUSEHOLD TYPE

- w/o children 1567
- w/ children 137 <18 yr

RACE & DIVERSITY

- White 75.64 % Black / African 12.55 % American American Indian / 6.03 % Alaska Native Asian .03 % Native Hawaiian/ .07 % Pacific Islander Multiple Races 3.87 % Veterans 29.00 % Hispanic/Latino 31.00 %
- Chronically 26.00 % Homeless

AGE

•	<5	3.60 %
•	5 - 12	4.09 %
• 1	3 - 17	1.82 %
• 1	8 - 24	4.32 %
• 2	5 - 34	19.86 %
• 3	5 - 44	19.18 %
• 4	5 - 54	19.37 %
• 5	5 - 61	17.21 %
•	62>	10.50 %

Tucson CARES



Making a Difference During COVID-19





411 Individuals Housed



COVID-19 + Cases Reported COVID-19 posed a daunting situation for everyone, but more so for people lacking stable shelter, access to proper hygiene, and basic food supplies. Early in the pandemic, the City of Tucson set in motion a program to prevent the spread of corona virus cases among the homeless population in our community. As part of this initiative, the Housing and Community Development Department partnered with local agencies and hotels to provide shelter to at-risk and COVID-positive individuals experiencing homelessness

OPCS was awarded a contract to operate a 200-room hotel turned temporary shelter. Individuals at a very high risk for contracting COVID-19 due to age, underlying health conditions, and close quarters at many shelters were moved to this hotel. Participants received three meals a day, clothing, PPE, and other necessity items. In addition, we set up operations on-site to provide case management and support services with the goal of finding them permanent housing so they do would not return to homelessnes.

The program lasted for 15 months, from April 2020 to June 2022. We served a total of 731 individuals, including 90 children. We achieved remarkable results, with 411 individuals in 293 households exiting to safe, stable, and permanent housing. Further, we were able to prevent a COVID outbreak at the hotel site by sanitizing common areas, ensuring clients were following safety protocols, and providing testing through El Rio Health.

Other agencies that contributed to the success of this program include Pima County Sullivan Jackson Employment Center, CBI, and Primavera Foundation. In addition, we are grateful for the many



Becoming whole again

I became homeless in a 2018 due to a chronic illness and a subsequent back injury. Up until then, I worked as a certified interpreter for the court and school district. Living in the streets was a challenge for my health, specially during the cold nights when my pain intensified. When the pandemic hit our community, I got very scared because my preexisting condition put me at high risk. I tried to isolate myself as much as possible, but it is hard to be homeless and ill. After a stay at a hospital, I was able to move to a hotel shelter managed by OPCS. Being there was a blessing! The staff helped me find an apartment. I now have a lease under my name. I am once again Negasi."

Negasi Zeweldi

community sewing groups that volunteered to make thousands of handmade masks for our clients. Their support helped us achieve a <1% COVID+ rate for clients in this program.

On July 13th, 2021, the City of Tucson held an appreciation luncheon for departments and agencies that went above and beyond the call of duty during the pandemic. Mayor Regina Romero recognized OPCS's staff at this event for their life-saving efforts and response to COVID-19 in Tucson.



Housing First in the time of Covid-19

I am most grateful to the staff of OPCS for their tremendous efforts to stand up and run a never-done-before shelter program using a large hotel. OPCS lead the way to developing this program to ensure those living in the hotel not only had their immediate needs met, but that these individuals had a housing plan which meant they would not return to the streets or shelter. OPCS exceeded the expectations and showed how focusing on a Housing First approach with experienced and compassionate staff is the best approach to ending homelessness."

Liz Morales Housing & Community Development Director City of Tucson

Get Involved!

Make a Financial Contribution

Your Arizona tax credit gift can change lives! OPCS is a designated Qualifying Charitable Organization (QCO #20380). Contributions to OPCS are eligible for a dollar-for-dollar tax credit of up to \$400 for individuals and \$800 for married couples filing jointly. Donate online at: www.helptucson.org

Include OPCS in Your Estate Plan

By making a gift through your will or trust, you can leave a legacy of shelter and services for local homeless families and individuals for years to come.

Volunteer

Every person has volunteer skills to offer, such as teaching lifeskills, mentoring, sorting donations, preparing meals, organizing donation drives, and volunteering for events.

Become a Landlord Leader

Rent your apartment to one of our clients, and give a second chance to a responsible tenant.

Hire a Job seeker

Hire one of our motivated, qualified clients who is working to build brighter futures.

Make an in-kind donation

For the women of OPCS:

New and gently used clothing New socks and underwear - sizes S to XXL Toiletries and feminine hygiene products Grooming & beauty products, combs/ brushes

For the men of OPCS:

Toiletries and grooming products Hand sanitizer New or gently used clothing sizes S to XXL News socks and underwear

Outreach to street homeless:

Travel size toiletries, sunscreen, chap stick Hand sanitizer Water bottles, protein bars,

To help people settle into their new home:

Small sofas, recliners, and chairs. Upright chests with drawers Small kitchen tables and chairs Kitchen utensils Bed linens, blankets, and towels Board Games, Puzzles, Books, and Movies For more information on ways to help contact: Monica Durand at (520) 445-7080 or mdurand@helptucson.org

Financial Reporting for Fiscal Year 2021

REVENUE

Government Awards Client Services Revenue Program Revenue Private Contributions / Grants	\$ 6,554,273 \$ 793,941 \$ 13,851 \$ 425,439
In-Kind Contributions Other Income	\$ 9,980 \$ 33,589
TOTAL REVENUES & GAINS	\$ 7,831,073
Program and Services Management and General Fundraising	\$ 5,791,082 \$ 1,605,673 \$ 155,776
TOTAL EXPENSES	\$ 7,552,531



Michael Becherer Swaim Associates Architects

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Nancy Hennessey Long Realty Company

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Miguel Cruz Tucson Federal Credit Union

Kabrina Lee Pantano Behavioral Health

Alex Winkelman Mesch Clark Rothschild Law Firm

A word from our Board Chair

In closing my first year as board chair for OPCS, I'm proud to say the organization is healthier than it's ever been. Our dedicated staff has made tremendous progress in our mission to end chronic homelessness. More and more we hear feedback from both the public and from our elected officials that OPCS is the agency to contact when people are looking for solutions.

We started 2020 with a concerted effort to raise awareness of the Housing First solution to both the community and to our elected leaders with our Housing First Forum. We invited Dr. Sam Tsemberis, the founder of the Housing First model, to speak directly to our community's leadership to impress upon them the importance of communication and collaboration between both the public and private sector in ending chronic homelessness. The message from that day has had a continued impact in our community, elevating the discussion homelessness and Housing First. This ongoing dialogue has had ripples throughout the community and has created many opportunities for OPCS be more directly engaged.

As I write this letter, the COVID-19 pandemic is spreading through our community, and with it an even stronger urgency to adopt Housing First practices. As such we will continue to reach out to a diverse group of stakeholders including business leaders, community leaders, elected officials and others, to educate them on what we do at OPCS and how Housing First work. More than ever we want to spread the message that persons thrive when they are able to gain stable housing. Shelters and living on the streets are potential breading grounds for the virus, and as such, we need to help more individuals and families move out of those situation and into a home of their own.

In the upcoming year we will continue raise awareness about Housing First, continue to engage with community leaders, and continue to get our homeless directly into housing. In closing I'd like to thank the Board and Staff for their passion and dedication to our mission, their efforts and professionalism have played a major role in the continued success of OPCS.

Michael Becherer, AIA Swaim Associates LTD Architects AIA





1125 Individuals served

Community Impact

Trash Collected 239,685 lbs. No. of sites cleaned: 262 Launched in 2016 as a pilot project, the HWP has rapidly grown into a model program that offers individuals a pathway out of homelessness through work, community collaboration, and assistance in navigating support services. Now entering its fourth year of implementation, the HWP continues to achieve impressive results. To date, the program has provided employment to 824 homeless individuals.

Most importantly, over one third of the participants who left the program are now in permanent housing. In addition to improving lives, the program contributes to beautifying our city's public spaces and to changing the perception of the homeless in our community. The HWP is made possible through funding from the City of Tucson, Pima County, individual donations through the Arizona Charitable Tax Credit, and from community partners like the Tucson Change Movement.





The OPCS Home Fund

Many clients arrive at OPCS without the means to pay occupancy fees while they participate in our transitional housing and recovery programs. While some of OPCS government funded programs cover all or part of a client's housing fees, many clients do not meet the specific criteria to be eligible for these programs. The OPCS Community Home Fund provides financial aid to residents to cover their housing cost until they gain income through employment, Social Security, or other sources. The Home Fund can also be used to provide for specific, emergent needs to remove barriers to housing and employment. To fund this effort, we turn to the community for grants and donations. Donations to the Home Fund are eligible for the Arizona Charitable Tax Credit. I would like to thank OPCS for the help they provided me when I was released from prison. I had no place to go or anyone to support me, but OPCS provided me a safe place to sleep, food, clothing, and also a bicycle to get to work. The Ereentry] program has been helping me be more understanding, more positive, and to better communicate. The meetings are helping me in many areas of my life--to maintain structure and to be a part of the community. I thank Carolina, Serena, and Adam for the effort they made, for wanting to help

everyone who comes through this program. I'm grateful, with my life, for having arrived here at OPCS. A great place for anyone who wants to make a change in their life, like me. It hasn't been easy, but I'm here for my wellbeing and to become a better person.

Thank yon for everything, and may God continue to bless yon.

Martin

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Martin



Veterans Programs

" I think OPCS is a pure blessing. It really gave me a safe place to get healthy and be around others like me with whom I could heal without being judged.

KR- Former Client

Serving those who have served

OPCS works with veterans that have served in the United States Armed Services including those with PTSD, substance abuse, mental illness, a criminal justice history, and those returning to the community after hospitalization, treatment, and/or combat. The program's goal is to end chronic homelessness among our veteran population.

The program provides assistance while veterans move from street homelessness to permanent supportive housing. This includes housing, clinical treatments, necessity items, and other support services. We have five veteran communities, which include 94 transitional housing beds. We operate this program in partnership with the VA, the City of Tucson, and other community partners.

OPCS also serves veterans who are not eligible for VA benefits due to discharge status, providing them the option to apply for OPCS emergency/bridge housing.



ETERANS CLUB SUN



Veterans Helping Veterans

The Citi Salutes Network is a group of CITI employee volunteers who come together in support of veterans in our community. For the past two years, OPCS has been the beneficiary of their annual fundraising efforts that include a 5K Veteran Run, a barbecue, and several carwashes. To date, they have raised close to \$20,000 for our program. Their contribution has merited them the OPCS 2020 Community Service Award for Outstanding Leadership in Volunteering.

The Veterans Club Sun City Oro Valley is a social group of military veterans who want to serve those who have served. The group organizes drives throughout the year to collect essential, basic necessity items for our veteran clients. In addition, they arrange for free haircuts in the community and the delivery of pizzas every month.

Thank You

Your support helped us get the job done!



Anonymous in honor of the Connie Hillman Family Foundation Herrick Foundation

\$100,000 - \$299,999 Pantano Christian Church

襘 \$50,000 -\$99,999

Recovery in Motion Bank of Ameirca Chariable Foundation

襘 \$20,000 - \$49,999

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^ \$10,000 to \$19,999

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湇 \$500 to \$999

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Take a Tour of OPCS and see first-hand the impact of our programs!

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Donate online at: www.helptucson.org

For more information contact us at: info@helptucson.org 520 546-0122



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